Lancashire County Council

Health Scrutiny Committee - Steering Group

Minutes of the Meeting held on Monday, 8th February, 2016 at 2.00 pm in Room B18b, County Hall - County Hall, Preston

Present:

County Councillor Steven Holgate (Chair)

County Councillors

M Brindle Y Motala Mrs F Craig-Wilson

1. Apologies

Apologies were noted from Bridget Hilton and Sharon Martin who were due to attend to discuss Item 4 – Adults with LD.

2. Notes of the last meeting

Notes from the meeting held on the 18th January were agreed as an accurate record and there were no matters arising.

3. Mental Health Services - 2.00pm

Julie Dockerty and Jon Blackburn from the Health and Care System Development Team attended to update members on the mental health services.

The programme of work looking at high spend contracts of care to identify costs and possible alternatives was outlined to the members.

From analysis of the mental health services market place, areas identified include:

- There are less people using home care across Lancashire
- There is currently no framework in place or preferred providers
- It is a free market
- Mental health is very unstructured and very different from any other client groups
- Home care is too fragmented
- There is duplication in services

There are a number of partnering opportunities with health and they are exploring those collaborations. Bench marking has been completed with other authorities and have liaised with health.

Following the assessment of the market, various areas have been highlighted which include:

- Controls on the market to ensure fairness and equity across the county looking at pricing structure and a support agreement
- Looking at segmenting care and the different models of support with clear pathways
- Possible reduction of providers to around 20 (for new business only)
 Some providers only have one or two service users and they were in agreement with the reduction of providers
- Discussion to be held with providers to understand how much work there would be, staff needed etc. Capacity of organisations to be included in contracts to ensure development of staff etc.
- Using current market to identify demand

There have been three rounds of consultations with providers and service users and as a result have solid proposals for procurement. Third sector providers will be involved and have established good links.

Long term contracts are being looked at with the potential for seven break points. This will assist with evaluation of the contract and the service provided. Members asked how the reduction of providers will be weighted. This has been discussed with providers and it was felt that grouping by districts would be more beneficial.

Members felt that the following needed to be taken into consideration:

- How to handle medication in community and the safety issues for that person and community.
- Reactiveness of the community.
- Need to ensure that if person has mental health need, to ensure provider is mental health professional.
- Domiciliary care market are there any good practice examples nationally that could be looked at

In addition members requested information on how this will relate to CAMHS. The national report has been published and working group established to bring forward national plan and how it links with this work in Lancashire.

Next Steps

This will be a whole systems approach and there will be some joining up with the learning disability commissioning.

Proposals have been put together and are been discussed with the Management Team and also working with Newton Consultancy.

Members requested sight of the final report for further discussion.

4. Adults with LD - 3.00pm

David Rogers and Maria Howard from the East Lancashire Clinical Commissioning Group attended to discuss with members the commissioning arrangements of services for adults with learning disabilities.

Maria outlined the background to this work which included:

- Lancashire is one of six fast track sites
- Bids for funding was submitted and received £1.3m (not capital)
- National plan came out which changed the Lancashire plan to include the closure of Calderstones
- Timescale for the programme is three years from April 2016
- A plan has been coordinated with stakeholders and commissioners and a steering group established with Tony Pounder and Sharon Martin (East Lancs CCG)

Maria then discussed the on-going work on commissioning arrangements which included:

- Pump priming funding to ensure smooth transition
- Setting up community prevention services and crisis management services where the most severe cases would become inpatient care
- Early intervention to prevent crisis and rate of offending (preventative rather than reactionary service)
- Clear pathway with no gaps in provision
- Looking at fixed price contracts and identifying quality in commissioning services
- Meeting with commissioners to identify the combined areas

Further discussion took place around the closure of Calderstones. Maria reported that:

- Plans to be implemented for those in the judicial system which need to be detained and also for those who could be released.
- Looking to identify those held in the system indefinitely to ensure correct packages of care for them.
- Some funding will be made available for resettlement
- Discussions are taking place to determine whether the site would be sold or if it could provide a base for other services
- Looking at what they can do to keep individuals based in the houses on the outskirts with a package of care in the community.

David then detailed the following information around the communications plan for Transforming Care:

- A Communication Work Plan has been drafted along with a Route Map.
- Maximising the use of communications teams across all partner agencies
- Calderstones communications is being led by NHS England. There is a need to align with this around any public communication.

Wendy discussed the benefit of joint scrutiny around this area of work with Blackpool and Blackburn. In addition, members were asked if they felt that Greater Manchester should be included as Greater Manchester have more patients in Calderstones than Lancashire. It also will involve Cheshire and Merseyside. There is a North West Scrutiny Officers meeting in March and it was agreed it would be beneficial to discuss further at this meeting. In addition, there is a Chairs Network (North West Employers) meeting where this could be included.

It was agreed that:

- 1. Members agreed that the same information needs to come to Lancashire, Blackpool and Blackburn.
- 2. A draft is to be circulated to members for comment
- 3. Wendy to send contact details for Blackpool and Blackburn to David and Maria

5. Quality Accounts

Members agreed to provide standard statement if requested.

6. Date of next meeting

The next meeting on the 7th March at 2pm, County Mess will include item from West Lancs CCG on Community Health Services procurement.

I Young Director of Governance, Finance and Public Services

County Hall Preston